

ULYANA BARDYN, FCIArb

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New York-based, dual-qualified, trilingual (English, Ukrainian, and Russian) attorney and arbitrator specializing in complex commercial and investor-State disputes. Trained in both civil and common law traditions, Ulyana is qualified in New York and Ukraine. She has lived and worked across multiple jurisdictions in Europe and the United States. Her international background lends her cultural fluency that is highly valued in international dispute resolution.

With over a decade of experience as counsel in high-stakes cross-border disputes, Ulyana brings to this role a strong command of arbitral procedure, nuanced understanding of substantive law, sharp analytical acumen, and an unwavering commitment to delivering justice efficiently while respecting the parties' chosen procedures.

Ulyana's industry experience spans a wide range of sectors, including aerospace, automotive, commodities, construction, defense, energy, food, fashion, mining, and pharmaceuticals.

Her expertise has been recognized by leading directories, such as Lexology Index and Legal 500:

- *"Ulyana is a leader in international arbitration thanks to her extensive and diverse experience handling complex cross-border disputes under major arbitral institutions."*
- *"Her strategic and pragmatic approach to arbitration is truly impressive."*
- *"She has a very calm demeanor and is an excellent communicator with strong advocacy skills."*

Ulyana is a Fellow of the Chartered Institute of Arbitrators (FCIArb) and an Associate of the College of Commercial Arbitrators (CCA). Ulyana holds Ukrainian nationality.

PROFESSIONAL TRAJECTORY

BARDYN ARBITRATION, New York, NY
Independent Arbitrator, October 2025 – present

EVERSHEDS SUTHERLAND, New York, NY
Counsel, March 2020 – October 2025

DENTONS, New York, NY
Senior Managing Associate, January 2017 – March 2020

SECRETARIAT OF ICC COURT OF ARBITRATION, New York, NY
Deputy Counsel, July 2015 – December 2016

DENTONS (formerly SALANS), New York, NY
Managing Associate, January 2011 – July 2015

FRESHFIELDS BRUCKHAUS DERINGER, Paris, France
Stagiaire in International Arbitration Group, summer 2010

EDUCATION

Georgetown University Law Center, Washington, DC

LLM, *with distinction*, 2010

Queen Mary, University of London, London, UK

Post-Graduate Diploma, *with merit*, 2010

The Hague Academy of International Law, The Hague, Netherlands

Public International Law, 2013

University of San Diego, San Diego, CA

LL.M., *Fulbright Scholar,* 2001

University of Lviv, Lviv, Ukraine

J.D. equivalent, *merit scholarship,* 2000

REPRESENTATIVE ARBITRATOR EXPERIENCE

International arbitration

- Sole arbitrator in an ICC arbitration matter arising out of an alleged breach of supply agreement in the IT sector (Quebec law / New York seat)
- Party-appointed arbitrator in an ICDR post-M&A dispute in the energy field (New York law / New York seat)

- Sole arbitrator in an ICC breach of contract arbitration in the pharmaceuticals, biotechnology and life sciences field (Utah law / Salt Lake City seat)
- Party nomination to serve as co-arbitrator in breach of contract case in the construction field (Law to be determined / Baku seat)
- Multiple international arbitrations in the hospitality field (English law / London seat)

Domestic arbitration

- 30+ tribunals in attorneys' fees arbitrations (New York law / New York seat)

REPRESENTATIVE COUNSEL EXPERIENCE

Commercial arbitration

- Represented group of high-profile energy sector investors in multi-party AAA arbitration arising out of the collapse of JV established to operate major power plant (English & Malagasy law / London seat)
- Represented French construction equipment manufacturer in AAA arbitration with US customer (Texas law / New Orleans seat)
- Represented French aerospace company in ICC arbitration involving RICO claims against JV partner (California law / London seat)
- Represented French software designer in ICC arbitration with Korean subcontractor (Korean law / Paris seat)
- Represented French entrepreneur in AAA arbitration arising from JV partner's unlawful termination of their JV, implicating US FCPA and Venezuelan currency exchange laws (Venezuelan & Delaware law / Miami seat)
- Represented Cypriot owner of Eastern European cardboard factory in LCIA arbitration arising from unauthorized stealth sale of the factory (English, Cypriot, and Russian law / London seat), and related proceedings in Russian, Cypriot, and BVI courts
- Represented Albanian oil refinery in multi-party ICC arbitration stemming from alleged theft of large volumes of naphtha (English, Swiss & Albanian law / Geneva seat)
- Represented owner of major US supercritical power plant in construction-delay and cost-overrun dispute in AAA arbitration under the Construction Rules (New York & West Virginia law / Wilmington, DE seat)
- Represented Central Asian bank in several interrelated ICC arbitrations disputes arising from breaches of loan agreements (New York law / Paris seats)

Investor-State arbitration and public international law

- Represented UK-Cyprus mining consortium in multiple treaty arbitrations concerning potash mining concessions and resource-development rights in Eastern Europe
- Represented Dutch investor in ICSID arbitration against North African State concerning water infrastructure projects
- Advised major energy company on investment planning for its LNG venture in the Caribbean
- Represented leading multinational chemical company in the development of comprehensive business-and-human-rights strategy for its global operations
- Represented South American State in its negotiations of draft UN Treaty on Business and Human Rights
- Represented Canadian gold-mining company in ICSID arbitration concerning projects in several Latin American countries
- Represented Southern Pacific State in treaty arbitration against energy consortium concerning the consortium's taxation obligations and the State's related measures
- Represented North African investors in Middle Eastern State in an arbitration resulting from failed JV in the aerospace field
- Represented Canadian pharmaceutical company against North American State in NAFTA arbitration
- Represented consortium of energy companies in denial-of-justice claim against Asian State
- Represented investor asserting claims against Eastern European State based on the State's withdrawal from sea shelf exploration contract

Commercial litigation

- Represented General Motors in a nationwide class action arising out of alleged defects in its vehicles
- Represented food conglomerate Tyson Foods in connection with post-closing purchase price adjustment dispute arising out of multi-billion corporate acquisition
- Represented high-profile Ukrainian businessman in action arising out of breach of contract and defamation
- Represented Austrian entrepreneur in defending against breach of fiduciary duty and corporate waste claims related to his development of innovative identification and payment-processing platform
- Represented documentary film director in copyright infringement and false advertising action relating to Oscar-nominated film "Winter on Fire"

- Represented Hong Kong apparel company in dispute arising from failed merger
- Represented Russian partner in a multinational aerospace Sea Launch JV in parallel litigation and arbitration involving US and French counterparties
- Represented French partner in Venezuelan JV in parallel enforcement and set-aside proceedings

ARBITRAL INSTITUTION EXPERIENCE - ICC

- Provided recommendations to the ICC Court on procedural aspects of cases
- Supported the Court's scrutiny of arbitral awards
- Provided guidance to arbitral tribunals concerning the application of the ICC Rules
- Responded to inquiries from parties about the ICC practices and procedures
- Performed general oversight of arbitral proceedings to ensure integrity and compliance with the ICC Rules

ARBITRATOR PANELS & LISTS

- Panel of Arbitrators of the International Centre for Dispute Resolution (AAA-ICDR)
- CPR Panel of Distinguished Neutrals (CPR)
- European Commission's Roster of Qualifying Chairpersons for Arbitrations under EU Trade Agreements
- Main Panel of Arbitrators of the Tashkent International Arbitration Centre (TIAC)
- List of Arbitrators of the Ukrainian Arbitration Association (UAA)
- List of Arbitrators of the Baku Arbitration Centre (BAC)

PUBLICATIONS

- "The Art of Persuasion in International Arbitration," *PLI Coursebook, International Arbitration,* 2026, co-author, pending
- "Full Protection and Security, and Environmental Considerations," *Research Handbook on Investment Law & Sustainable Development,* 2025, co-author
- "Purchase Price Arbitration in M&A Disputes," *Global Arbitration Review,* 2024, lead author
- "Powerful US Discovery Tool Still Allowed for International Litigation but not for Commercial Arbitration," June 2022, co-author

- "Recent US Law Developments on Sovereign Immunity," *Global Arbitration Review,* March 2022, lead author
- "Getting Back When HACT: Congress's Idea to Provide Redress to Recent Cyberattacks," May 2021, co-author
- "Supreme Court to Resolve Split on Whether 1782 Discovery Can be Used in International Commercial Arbitrations," March 2021, co-author
- "Overview of the ICSID Fiscal Year 2020 Caseload Report," October 2020, co-author
- "Full Protection and Security," *The Investment Treaty Arbitration Review - Edition 4*, June 2020, co-author
- "The Long Arm of Section 1782 Discovery: Recent Developments in the US Second Circuit," *Kluwer Arbitration Blog*, October 2019, author
- "The Role of Artificial Intelligence in International Arbitration," *GAR – The Arbitration Review of the Americas,* July 2020, lead author
- "Full Protection and Security," *The Investment Treaty Arbitration Review*, 2019-2020, co-author
- "Substantive Protections in Investment Treaty Law," *ICLG Investment Treaty Arbitration,* 2019, lead author
- "Parallel Proceedings: The Legitimacy Crisis or a Tempest in a Teapot?," *Juris Conferences,* 2018, author
- "Investment Claims Amid Civil Unrest: Questions of Attribution and Responsibility," *BCDR-AAA International Arbitration Review,* 2017, lead author
- "Enforcement of Arbitral Awards," *The Investment Treaty Arbitration Review,* 2017-2018, lead author
- "Arbitration in Ukraine," *The International Arbitration Review,* 2011-2018 (except 2016), lead author

SPEAKING ENGAGEMENTS

- Moderator, CPR Energy, Oil, and Gas Committee's program, "Efficiency in Arbitration: Joint Responsibility," Houston, TX, January 2026
- Co-moderator, Eversheds Sutherland's panel at NYAW dedicated to the evolving role of in-house counsel, New York, NY, November 2025
- Panelist, NYIAC's International Lawyers' Committee workshop with a focus on Europe, New York, NY, November 2025

- Faculty, GAR North America, “Ethics on Trial,” New York, NY, September 2025
- Faculty, ABA International Arbitration Skills MasterClass, virtual, June 2025
- Faculty, iLaw2024, Global Forum on International Law, AAA-ICDR International Arbitration Track, “Construction Projects with Sovereigns,” Miami, FL, February 2024
- Faculty, Universidad Panamericana, International Arbitration & CISG Conference 2024, “Joinder and Consolidation in International Arbitration,” Guadalajara, Mexico, February 2024
- Faculty, New York Arbitration Week 2023, “Privilege in International Arbitration,” New York, NY, November 2023
- Faculty, Columbia International Arbitration Association, “Discovery in International Arbitration,” New York, NY, January 2023
- Faculty, Construction SuperConference, “International Dispute Resolution in Construction,” Las Vegas, NV, December 2022
- Opening Remarks introducing CPR Y-ADR, Global Conference of the CPR Institute, virtual, December 2022
- Faculty, International Law Institute, “Enforcement of Arbitral Awards and Foreign Court Judgements,” Washington, DC, November 2022, June 2022, and November 2021
- Panelist, Plenary Session of the Summer Meeting of the New York State Bar Association, “Accountability for War under International Law,” New York, NY, June 2022
- Construction SuperConference, Faculty, “Discovery in Aid of Foreign Proceedings: Section 1782,” Orlando, FL, December 2021
- Faculty, Practising Law Institute, “Enforcement of Foreign Arbitral Awards and Foreign Court Judgements,” New York, NY, November 2021
- Faculty, “Resolution of Financial Disputes Through International Arbitration,” Practising Law Institute, New York, NY, December 2019
- Speaker, “Preparing for the Robo-Revolution,” CPR Institute’s European Conference, London, UK, May 2019
- Faculty, VII Arbitration School, Ukrainian Arbitration Association, Kyiv, Ukraine, May 2019
- Speaker, “Modern Legal Practice,” Judicial Intern Opportunity Program, US District Court for the Southern District of New York, New York, NY, June 2018
- Panelist, NYU International Law Society Program, “Equal Representation in Arbitration,” New York, NY, April 2018
- Panelist, Juris Conference, “Parallel Proceedings,” Washington, DC, March 2018
- Panelist, ICC YAF, “Settlements in International Arbitration,” New York, NY, October 2016

- Panelist, New York City Bar Association, “Careers in International Law,” New York, NY, July 2016
- Panelist, ICC YAAF–CLA joint program, “Reconsideration of Arbitral Awards,” Miami, FL, June 2016
- Panelist, ABA Spring Meeting, “International Investment Agreements,” New York, NY, April 2014

OTHER PROFESSIONAL ACTIVITIES

- Associate, College of Commercial Arbitrators
- Corporate Secretary, Chartered Institute of Arbitrators, New York Branch
- Adjunct Faculty, Kyiv School of Economics, course on international investor-State arbitration
- Co-Chair, New York Arbitration Week - 2025
- Member, Organizing Committee of Global Disputes Summit, New York Chapter - 2026
- Vice Chair, Energy, Oil, and Gas Alliance of the CPR Institute
- Board Member, Association for Conflict Resolution, Greater New York Chapter
- Member, International Commercial Disputes Committee of the New York City Bar
- Member, Ukrainian Arbitration Association
- Member, Turkic Arbitration Association
- Immediate past Chair, International Law Committee, New York City Bar Association
- Immediate past Co-Chair, CPR Y-ADR (Young Leaders in Dispute Resolution)
- Former Member, Law360 International Arbitration Editorial Advisory Board
- Lectured on international arbitration at multiple educational institutions, including Georgetown Law, Brooklyn Law, Kyiv School of Economics, International Law Institute, Practising Law Institute, Arbitration School of the Ukrainian Arbitration Association
- Presided at arbitration moot competitions: FDI Moot, VIS Pre-Moot, Jessup

ADMISSIONS AND QUALIFICATIONS

Fellow of the Chartered Institute of Arbitrators
Bar admission: New York State and Ukraine

LANGUAGES

Fluent in English, Ukrainian, and Russian; reading and listening proficiency in Polish